

File No.

December 17, 2021

**TO WHOM IT MAY CONCERN**

Dear Sir and/or Madam:

**Re: Reference Letter for KGC Consulting Services Ltd.**

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I am a lawyer practicing civil litigation in Alberta. I have extensive experience in construction disputes both involving the courts and arbitrations. I frequently retain experts to assist with the litigation and provide expert testimony at trial.

In 2018, based on a recommendation from a colleague, I retained Jerry Crawford and George Anderson to act as experts in a dispute that required expertise in job costing and an assessment of the value of the work done. Jerry and George provided timely assistance in interviewing witnesses, reviewing documentation, collecting data, and drafting expert reports.

At the Court of Queens Bench trial in 2020, George was called George was qualified as an expert, provided clear and concise evidence, and assisted in preparing for cross examination of the opposing expert. Throughout, George and Jerry were focused on providing credible, timely, and cost effective expert assistance. I would recommend KGC as a consultants and experts in construction disputes.

Yours truly,

**RIDOUT BARRON****Per: Peter W.K. Ridout**  
**Partner**

PWKR/jb